Tackling Scope 3 Emissions

President Biden's sustainability plan leverages procurement power to achieve six goals



100% Carbon Pollution-Free Electricity by 2030, including 50% on a 24/7 basis



100% Zero-Emission Vehicle Acquisitions by 2035, including 100% light-duty acquisitions by 2027



Net-Zero Emissions Buildings by 2045, including a 50% reduction by 2032



Net-Zero Emissions Procurement by 2050



Net-Zero Emissions Operations by 2050, including a 65% reduction by 2030



Climate Resilient Infrastructure and Operations



An entity's green house gas (GHG) emissions comprise three components

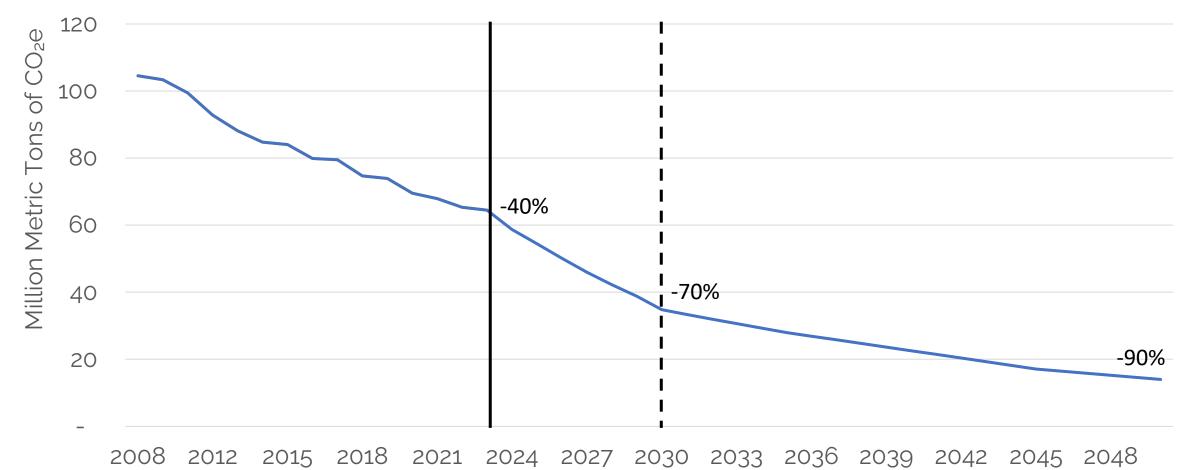
Scope 1 Direct GHG emissions that occur from sources that are controlled or owned by an organization

| S_{conc} | Indirect GHG emissions associated with the purchase of |
|------------|--|
| Scope 2 | electricity, steam, heat, or cooling |

Scope 3

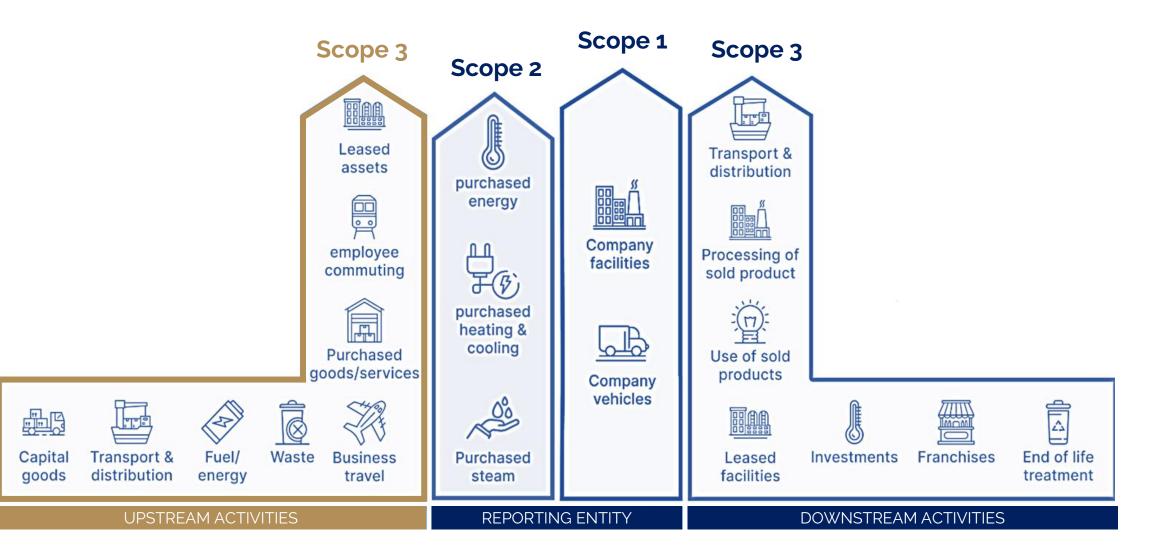
Indirect GHG emissions from assets not owned or controlled by the reporting organization, but that the organization indirectly affects in its value chain President Biden's plan has US Government on track for 70% reduction of Scope 1&2 by 2030 and 90% by 2050

USG GHG Emissions Reduction Scenarios



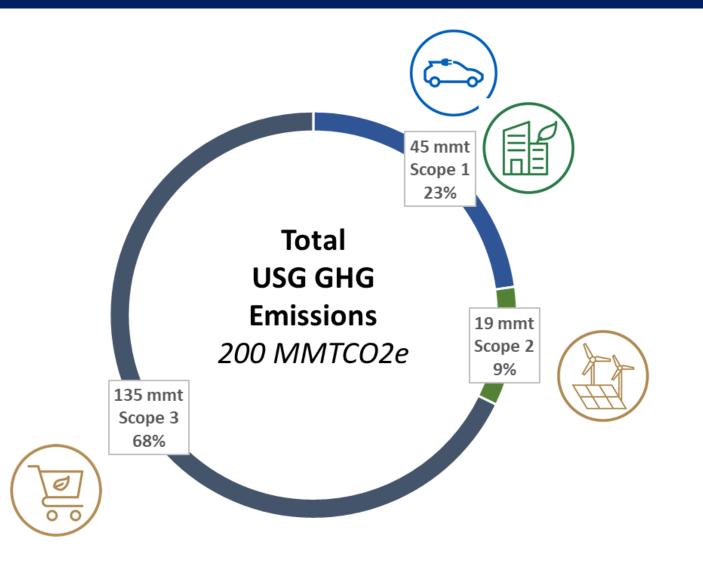


The US Government's scope 3 represents upstream emissions



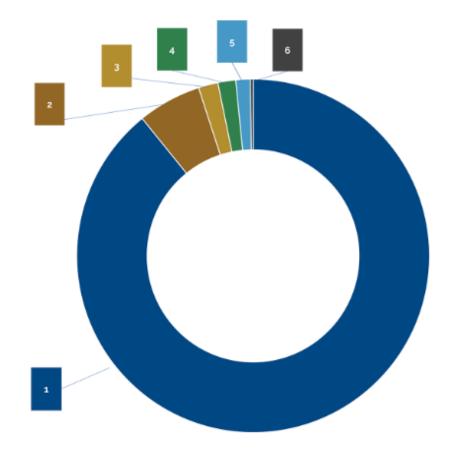


The US Government's scope 3 is over twothirds of overall emissions





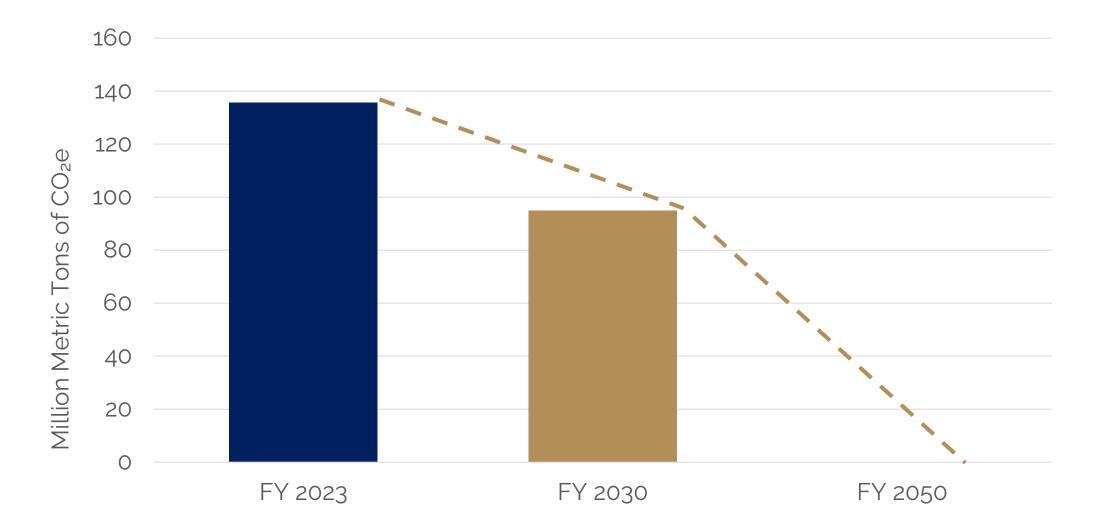
The US Government's scope 3 is predominantly supply chain emissions



| | Source | FY 2023 Emissions ¹ | Percent of Total Scope 3 | | |
|---|----------------------------|-----------------------------------|-----------------------------|--|--|
| 1 | Supply Chain | 119,785,268 | 89.2% | | |
| 2 | Fuel and Energy Related | 8,252,365 | 5.8% | | |
| 3 | Employee Commuting | 2,605,587 | 1.8% | | |
| 4 | Business Travel | 2,461,722 | 1.6% | | |
| 5 | Upstream Leased Assets | 2,064,556 | 1.3% | | |
| 6 | Waste Disposal | 320,834 | 0.3% | | |
| ¹ Metric tons of carbon dioxide equivalent (MTCO ₂ e) | | | | | |



President Biden is setting a 30% reduction target by 2030 (FY 2022 baseline)





Other leading organizations are setting and delivering on Scope 3 targets

| Organization | Scope 3 Reduction Target | Year |
|--------------|--------------------------|------|
| Apple | Net Zero | 2030 |
| Google | Net Zero | 2030 |
| Levi's | 43% | 2030 |
| Microsoft | 50% | 2030 |
| Nike | 30% | 2030 |
| Salesforce | 50% | 2030 |
| Walmart | 1 billion MTCO2e | 2030 |

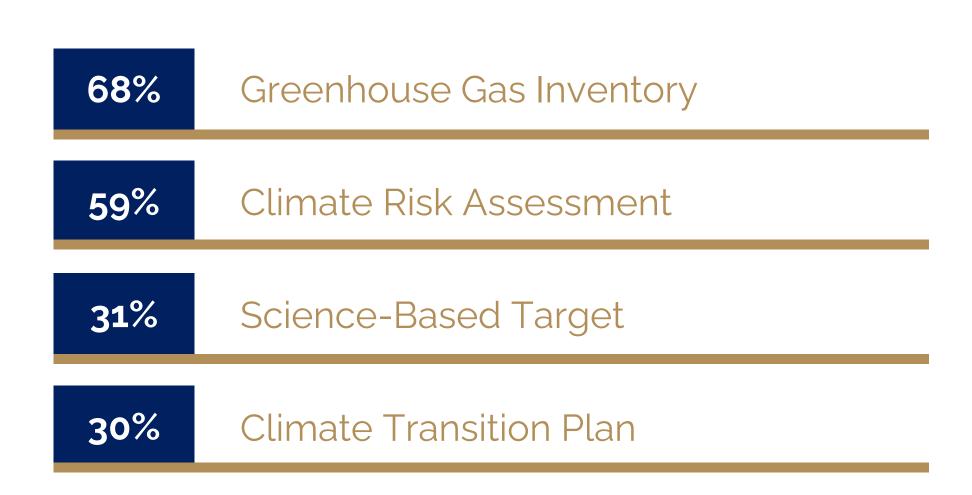


The US Government is utilizing tested procurement tools to reduce Scope 3 emissions

| # | Lever US Government Examples | | External Examples |
|---|--|--|---|
| 1 | Publicly recognize supplier performance | Federal Climate Action Scorecard, Leaderboard | Supplier Recognition (Walmart) |
| 2 | Create/join industry coalitions | First Movers Coalition | WBCSD, CEBA, SABA, Steel Zero, Concrete Zero, CarbonCall (Many companies) |
| 3 | Implement supplier requirements | Disclosure Requirements | Code of Conduct (Microsoft, Apple, Salesforce) |
| 4 | Shift to low carbon products or services or low carbon suppliers | Buy Clean Initiative, Sustainable Product Requirements | Buy Clean, Recycled Materials Policies (Apple, Microsoft, GM) |



Major USG suppliers are leading on climate action (1/2)





Major USG suppliers are leading on climate action (2/2)

Abt Associates Accenture Airbus AmerisourceBergen Aptim **AT&T Ball Corporation Booz Allen Hamilton Boston Consulting Group Deloitte Consulting Ernst & Young** Ford Motor Company **General Motors** GlaxoSmithKline

Honeywell HP Inc. Interpublic Group Jacobs Johnson Controls Inc. Kongsberg Gruppen Leonardo Maersk **McKesson Nishimatsu Construction NTT Data Omnicom Group Oshkosh Corporation** Pfizer

QinetiQ **RELX Group** Saab Sanofi Securitas AB Siemens Sonova USA Tetra Tech Verizon Wieland-Werke AG World Wide Technology WPP plc

<u>Actions</u> ✓ GHG disclosure ✓ Climate risk ✓ Science-based target ✓ Transition plan



US Government's scope 3 is available by component

| Transportation and Equipment Manufacturing | Waste Management and Remediation Services | Air Transport | Chemical Manufacturing | | | | |
|---|---|---|--|---------------------------------|--|-------------------------|--|
| Professional, Scientific, and | Administrative and Support Services | Heavy and Civil Engineering Construction | Computer and Electronic Product | and Metal Electronic Product | | d Water Transport | |
| Technical Services | | Primary Metal Manufacturing | Miscellaneous Manufacturing | | | | |
| | Construction of Buildings | Machinery Support Manufactu | | | | | |
| | | | Specialty Trade Contractors | | | | |
| | | Carriers and Related | All Others | | | | |



US Government's scope 3 is available by agency

| DoD | DOE | VA | | HHS | |
|-----|------|---------|--------------|--------|--|
| | | | | | |
| | | | | | |
| | USDA | GSA | Trea sury | | |
| | NASA | DOJ DOI | | E P | |
| | DHS | State | | | |

