Tackling Scope 3 Emissions

President Biden's sustainability plan leverages procurement power to achieve six goals



100% Carbon Pollution-Free Electricity by 2030, including 50% on a 24/7 basis



100% Zero-Emission Vehicle Acquisitions by 2035, including 100% light-duty acquisitions by 2027



Net-Zero Emissions Buildings by 2045, including a 50% reduction by 2032



Net-Zero Emissions Procurement by 2050



Net-Zero Emissions Operations by 2050, including a 65% reduction by 2030



Climate Resilient Infrastructure and Operations



An entity's green house gas (GHG) emissions comprise three components

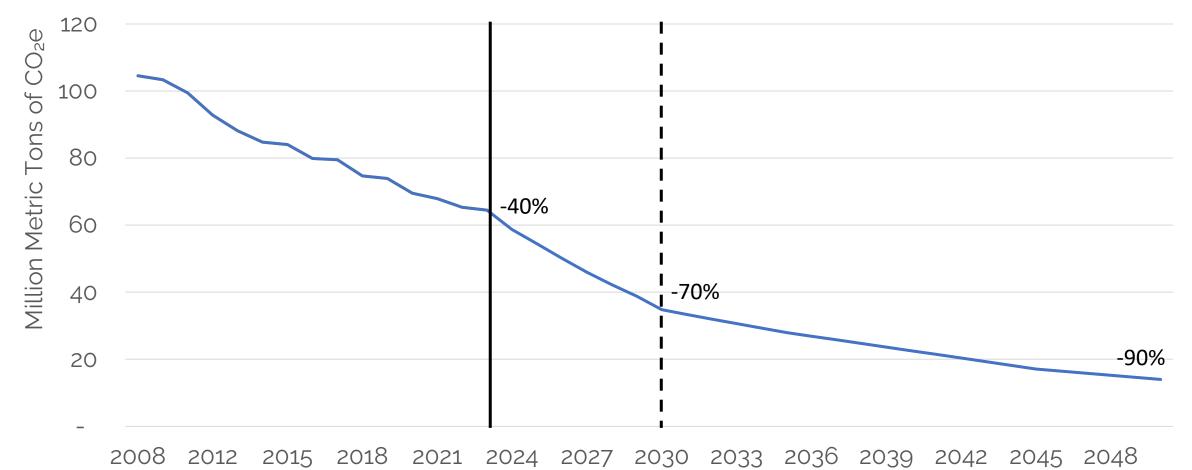
Scope 1 Direct GHG emissions that occur from sources that are controlled or owned by an organization

S_{conc}	Indirect GHG emissions associated with the purchase of
Scope 2	electricity, steam, heat, or cooling

Scope 3

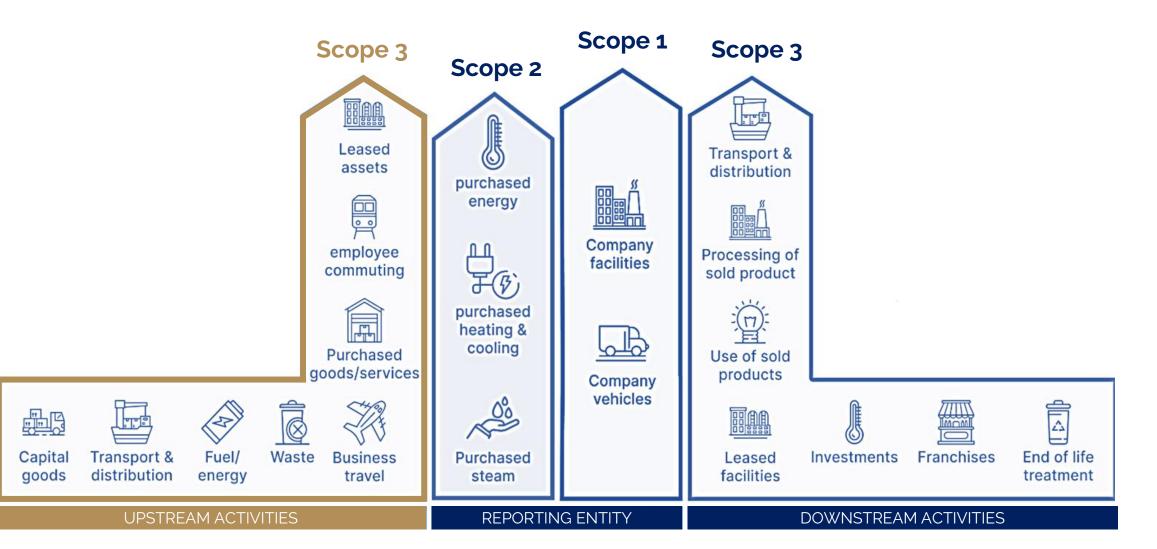
Indirect GHG emissions from assets not owned or controlled by the reporting organization, but that the organization indirectly affects in its value chain President Biden's plan has US Government on track for 70% reduction of Scope 1&2 by 2030 and 90% by 2050

USG GHG Emissions Reduction Scenarios



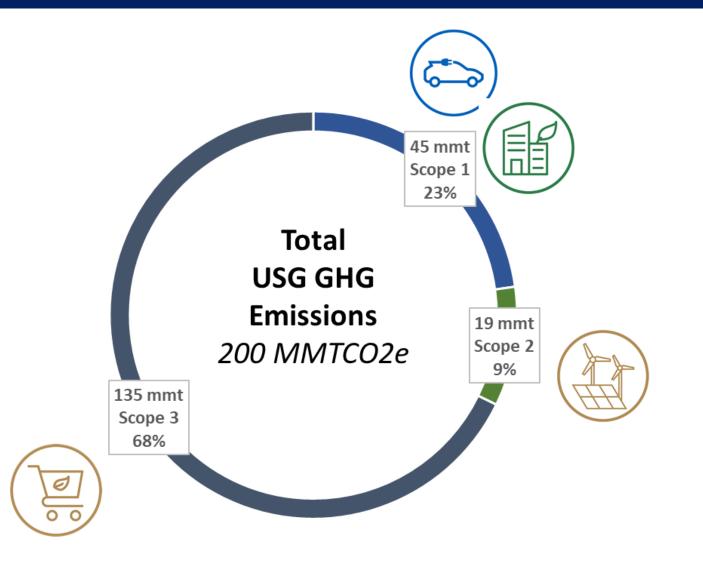


The US Government's scope 3 represents upstream emissions



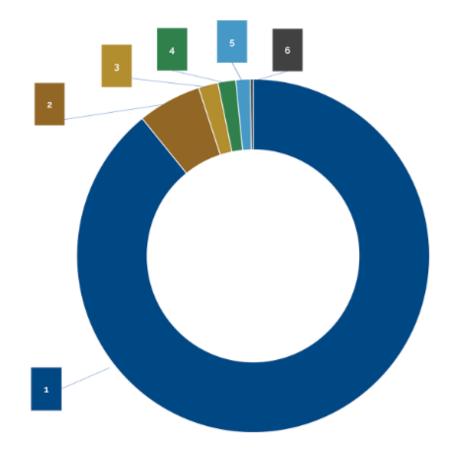


The US Government's scope 3 is over twothirds of overall emissions





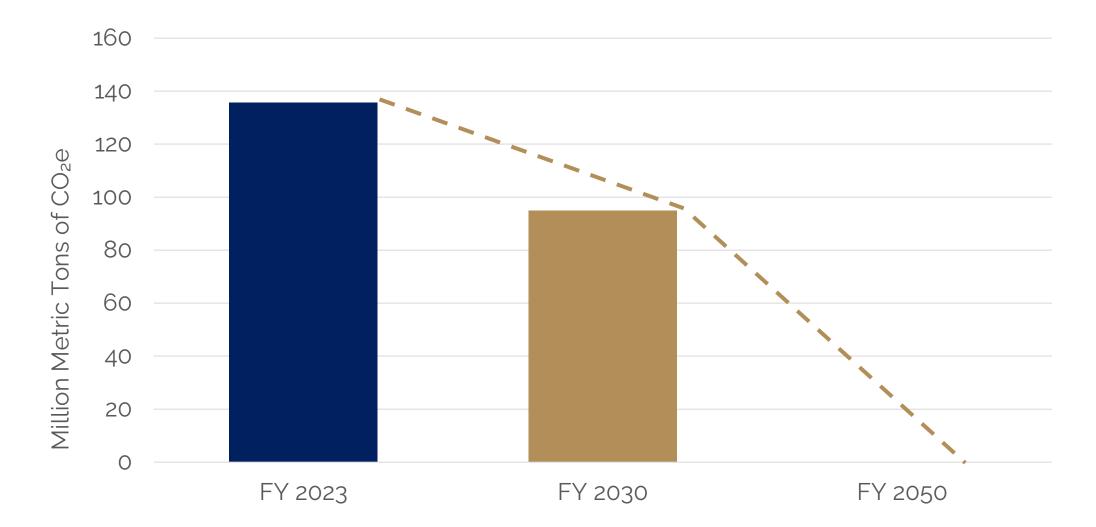
The US Government's scope 3 is predominantly supply chain emissions



	Source	FY 2023 Emissions ¹	Percent of Total Scope 3		
1	Supply Chain	119,785,268	89.2%		
2	Fuel and Energy Related	8,252,365	5.8%		
3	Employee Commuting	2,605,587	1.8%		
4	Business Travel	2,461,722	1.6%		
5	Upstream Leased Assets	2,064,556	1.3%		
6	Waste Disposal	320,834	0.3%		
¹ Metric tons of carbon dioxide equivalent (MTCO ₂ e)					



President Biden is setting a 30% reduction target by 2030 (FY 2022 baseline)





Other leading organizations are setting and delivering on Scope 3 targets

Organization	Scope 3 Reduction Target	Year
Apple	Net Zero	2030
Google	Net Zero	2030
Levi's	43%	2030
Microsoft	50%	2030
Nike	30%	2030
Salesforce	50%	2030
Walmart	1 billion MTCO2e	2030



The US Government is utilizing tested procurement tools to reduce Scope 3 emissions

#	Lever US Government Examples		External Examples
1	Publicly recognize supplier performance	Federal Climate Action Scorecard, Leaderboard	Supplier Recognition (Walmart)
2	Create/join industry coalitions	First Movers Coalition	WBCSD, CEBA, SABA, Steel Zero, Concrete Zero, CarbonCall (Many companies)
3	Implement supplier requirements	Disclosure Requirements	Code of Conduct (Microsoft, Apple, Salesforce)
4	Shift to low carbon products or services or low carbon suppliers	Buy Clean Initiative, Sustainable Product Requirements	Buy Clean, Recycled Materials Policies (Apple, Microsoft, GM)



Major USG suppliers are leading on climate action (1/2)





Major USG suppliers are leading on climate action (2/2)

Abt Associates Accenture Airbus AmerisourceBergen Aptim **AT&T Ball Corporation Booz Allen Hamilton Boston Consulting Group Deloitte Consulting Ernst & Young** Ford Motor Company **General Motors** GlaxoSmithKline

Honeywell HP Inc. Interpublic Group Jacobs Johnson Controls Inc. Kongsberg Gruppen Leonardo Maersk **McKesson Nishimatsu Construction NTT Data Omnicom Group Oshkosh Corporation** Pfizer

QinetiQ **RELX Group** Saab Sanofi Securitas AB Siemens Sonova USA Tetra Tech Verizon Wieland-Werke AG World Wide Technology WPP plc

<u>Actions</u> ✓ GHG disclosure ✓ Climate risk ✓ Science-based target ✓ Transition plan



US Government's scope 3 is available by component

Transportation and Equipment Manufacturing	Waste Management and Remediation Services	Air Transport	Chemical Manufacturing				
Professional, Scientific, and	Administrative and Support Services	Heavy and Civil Engineering Construction	Computer and Electronic Product	and Metal Electronic Product		d Water Transport	
Technical Services		Primary Metal Manufacturing	Miscellaneous Manufacturing				
	Construction of Buildings	Machinery Support Manufactu					
			Specialty Trade Contractors				
		Carriers and Related	All Others				



US Government's scope 3 is available by agency

DoD	DOE	VA		HHS	
	USDA	GSA	Trea sury		
	NASA	DOJ DOI		E P	
	DHS	State			

